Ploughshares Fund works to build a safe, secure world by developing and investing in initiatives to reduce and ultimately eliminate the world’s nuclear stockpiles, and to promote stability in regions of conflict where they exist. Ploughshares Fund is supported by individuals, families and foundations.

We’re making history. Those are the first words that came to mind in September when I learned that the Iran nuclear agreement survived a tough congressional review. It is especially symbolic that this heroic feat of diplomacy and victory for global security came into being exactly 70 years after the Trinity Test, the world’s first atomic explosion in the deserts of New Mexico, not far from where I live today.

This landmark agreement that makes us all safer by blocking every one of Iran’s pathways to building a bomb, was driven by the fearless leadership of the Obama Administration and supporters in Congress like House Minority Leader Nancy Pelosi. Importantly, the birth of the agreement was a truly collaborative effort, carefully negotiated alongside five other world powers, including our top European allies.

Less known is the absolutely critical role that civil society played in tipping the scales towards this extraordinary policy victory.

Thanks to you, our supporters, Ploughshares Fund has been the ‘hub’—as the New York Times wrote—of this civil society campaign promoting a diplomatic solution to the Iranian nuclear weapons threat.

In the shadow of this unprecedented nonproliferation victory, supporters like you also ensured that essential research, advocacy and innovation in other areas continued. Much vital work remains to reduce the threats posed by the nearly 16,000 nuclear weapons still on the planet, as the United States, Russia, and the seven other nuclear states stand poised on the precipice of a costly and dangerous new arms race to modernize this global stockpile.

Thank you for helping the seemingly impossible become possible. Now it’s time to keep the momentum strong, to make sure the Iran agreement is implemented, and to redouble our commitment to building a world where nuclear weapons can never be used again. That is the only way to ensure that the human devastation unleashed in Hiroshima and Nagasaki, just three weeks after the Trinity Test, is never repeated. Together, we can continue making nuclear weapons history.

MARY LLOYD ESTRIN
BOARD CHAIR, PLOUGHSHARES FUND
THE IRAN CAMPAIGN

"THE IRAN COALITION CREATED BY PLOUGHSHARES FUND BECAME ONE OF THE MOST EFFECTIVE COLLABORATIVE EFFORTS..."

JOHN BRADSHAW, EXECUTIVE DIRECTOR, NATIONAL SECURITY NETWORK

"...I HAVE SEEN IN MY DECADES IN WASHINGTON, DC"

THE IRAN AGREEMENT IS A MAJOR VICTORY FOR US NATIONAL SECURITY. IT STOPS AN IRAN BOMB; IT STOPS AN IRAN WAR.

The accord had to withstand the most intense campaign ever mounted against a national security agreement. Political opponents outspent supporters by at least 10-1, including a $40 million ad campaign.

How did the agreement survive?
First, it was a good deal, the strongest nonproliferation agreement ever negotiated. Second, it was backed by the determined efforts of President Barack Obama, aided by the diplomatic proficiency of Secretary of State John Kerry, the nuclear expertise of Energy Secretary Ernie Moniz, and the political acumen of Leader Harry Reid in the Senate and Leader Nancy Pelosi in the House.

But good deals backed by national leadership have failed before. This time, they were not alone. Arms control experts, regional experts, faith-based groups, peace advocates, military leaders and countless others also supported this historic agreement.

The Iran Agreement is a major victory for US national security. It stops an Iran bomb; it stops an Iran war.

We credit this model of philanthropy—facilitating collective action through high-impact grantmaking—with creating the conditions necessary for supporters of the Iran agreement to beat the political odds.

For every claim denouncing the agreement, there was a calm, reasoned exposition of its security benefits. For every critic on cable news, there was an advocate answering. Some wrote analytical reports, others produced ads, videos and educational panels. All did what they deemed best. All found they had a robust, coordinated network to amplify their efforts.

The campaign showed that with the right resources, the right vision and the right organization, determined citizens can work with government leaders to achieve what many thought was impossible. We stopped another unnecessary war in the Middle East. We stopped Iran from getting a bomb. And we demonstrated the power of diplomacy to accomplish what no military action could.

Collectively, we made history.

But we should not hold any illusions: it will take vigilance and determination to sustain this victory. The struggle for the future made possible by this accord has only just begun.

JOE CIRINCIONE
PRESIDENT, PLOUGHSHARES FUND

"THE CAMPAIGN SHOWED THAT WITH THE RIGHT RESOURCES, THE RIGHT VISION AND THE RIGHT ORGANIZATION, DETERMINED CITIZENS CAN WORK WITH GOVERNMENT LEADERS TO ACHIEVE WHAT MANY THOUGHT WAS IMPOSSIBLE."
### 2010 - 2015 HIGHLIGHTS

**2010**

**10 PLOUGHSHARES FUND IRAN GRANTS**

<table>
<thead>
<tr>
<th>Date</th>
<th>Event Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>9 FEBRUARY</td>
<td>Iran begins the process of producing 20 percent enriched uranium, although for the Tehran-Russia Reaction.</td>
</tr>
<tr>
<td>9 JUNE</td>
<td>The UN Security Council adopts Resolution 1929, significantly expanding sanctions against Iran.</td>
</tr>
<tr>
<td>24 JUNE</td>
<td>Congress adopts the Comprehensive Iran Sanctions, Accountability, and Divestment Act, tightening US sanctions against firms investing in Iran’s energy sector, extending those sanctions until 2016 and imposing new sanctions on companies that sell refined petroleum to Iran.</td>
</tr>
<tr>
<td>20 JULY</td>
<td>The European Union (EU) strengthens its sanctions against Iran.</td>
</tr>
</tbody>
</table>

**2011**

**25 PLOUGHSHARES FUND IRAN GRANTS**

<table>
<thead>
<tr>
<th>Date</th>
<th>Event Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>8 JUNE</td>
<td>Iran announces that it intends to triple the rate of 20 percent-enriched uranium production using more advanced centrifuge designs.</td>
</tr>
<tr>
<td>8 NOVEMBER</td>
<td>The International Atomic Energy Agency (IAEA) releases a report detailing the range of activities indicating that Iran is most likely to have a nuclear weapons program prior to 2004.</td>
</tr>
</tbody>
</table>

**2012**

**25 PLOUGHSHARES FUND IRAN GRANTS**

<table>
<thead>
<tr>
<th>Date</th>
<th>Event Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>29 JANUARY</td>
<td>Iran agrees to allow a team of IAEA inspectors to travel to Tehran to begin discussions about the possible military dimensions of its program that the agency laid out in its November 2011 report.</td>
</tr>
<tr>
<td>14 APRIL</td>
<td>Iran meets with the P5+1 in Baghdad for talks both sides call “positive.” They agree on a framework to continue negotiations with a step-by-step process and reciprocal actions. This is the first of a series of meetings over the next year of talks that will eventually lead to the Iran nuclear agreement.</td>
</tr>
<tr>
<td>23 MAY</td>
<td>Iran and the P5+1 meet in Baghdad for a second set of talks.</td>
</tr>
<tr>
<td>18 JUNE</td>
<td>Talks between Iran and the P5+1 continue in Moscow.</td>
</tr>
<tr>
<td>27 SEPTEMBER</td>
<td>The approach to the UN General Assembly, Iranian Prime Minister, Benjamin Netanyahu, draws a red line on Iran’s enrichment abilities. Amassing enough uranium enriched to 20 percent (more than 250 kilograms), which is further enriched, will be enough for one bomb.</td>
</tr>
</tbody>
</table>

**2013**

**28 PLOUGHSHARES FUND IRAN GRANTS**

<table>
<thead>
<tr>
<th>Date</th>
<th>Event Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>28 FEBRUARY</td>
<td>Iran and the P5+1 resume negotiations in Almaty, Kazakhstan, the latest in a series of talks.</td>
</tr>
<tr>
<td>5 APRIL</td>
<td>Iran and the P5+1 meet again in Almaty for a second round of talks. At the meeting, negotiators announce that no further meetings are scheduled and the talks remain for a later date.</td>
</tr>
<tr>
<td>14 JUNE</td>
<td>Hassan Rouhani elected President of Iran.</td>
</tr>
<tr>
<td>6 AUGUST</td>
<td>Talks resume after the Iranian Foreign Minister, Mohammad Javad Zarif, calls for a resumption of serious negotiations with the P5+1 on Iran’s nuclear program.</td>
</tr>
<tr>
<td>29 SEPTEMBER</td>
<td>The P5+1 foreign ministers meet with Iranian Foreign Minister, Javad Zarif, to discuss the implementation of the United Nations Security Council resolution 2231, a new proposal that Secretary of State John Kerry describes as very different from the United States’ vision.</td>
</tr>
<tr>
<td>27 SEPTEMBER</td>
<td>President Obama and President Rouhani speak via phone, first direct US-Iran talk since 1979.</td>
</tr>
</tbody>
</table>

**2014**

**52 PLOUGHSHARES FUND IRAN GRANTS**

<table>
<thead>
<tr>
<th>Date</th>
<th>Event Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>20 JANUARY</td>
<td>The JCPOA enters into effect.</td>
</tr>
<tr>
<td>6 APRIL</td>
<td>Talks between Iran and the P5+1 continue in Istanbul.</td>
</tr>
<tr>
<td>27 JULY</td>
<td>Talks between the P5+1, Iran, and Russia continue in Vienna.</td>
</tr>
<tr>
<td>8 SEPTEMBER</td>
<td>The number of senators who announced they would support the deal reaches 42, effectively guaranteeing that the deal will survive.</td>
</tr>
<tr>
<td>11 SEPTEMBER</td>
<td>A vote to move forward with a vote on a resolution of disapproval fails to reach the required 60 votes in the Senate. The measure fails 54-42. A similar vote fails in the House.</td>
</tr>
<tr>
<td>13 OCTOBER</td>
<td>The JCPOA enters into effect.</td>
</tr>
<tr>
<td>18 OCTOBER</td>
<td>The JCPOA enters into effect.</td>
</tr>
</tbody>
</table>

**2015**

**50 PLOUGHSHARES FUND IRAN GRANTS**

<table>
<thead>
<tr>
<th>Date</th>
<th>Event Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>9 MARCH</td>
<td>Forty-seven US senators sign an open letter to the Parliament of Iran, warning that any deal reached without legislative approval could be revised by the next president, “with the stroke of a pen.”</td>
</tr>
<tr>
<td>12 OCTOBER</td>
<td>Talks between the P5+1 and Iran continue in Vienna.</td>
</tr>
</tbody>
</table>

**SOURCES:** [https://www.armscontrol.org/factsheet/Timeline-of-Nuclear-Diplomacy-With-Iran](https://www.armscontrol.org/factsheet/Timeline-of-Nuclear-Diplomacy-With-Iran)
WIRING A CIVIL SOCIETY NETWORK
THE PLOUGHSHARES FUND MODEL FOR CHANGE

Ploughshares Fund pulled together a dynamic network consisting of a broad range of organizations and individuals with diverse backgrounds. Although many have different missions, they all share the same vision: stopping Iran from building a bomb without starting another war in the Middle East. The network’s expertise, public advocacy and education work helped to secure critical support for the agreement, a remarkable victory for both diplomacy and global security.

ADVOCACY & OUTREACH
- Grassroots groups
- Peace activists
- Faith-based groups
- Human rights groups
- Lobbyists

MEDIA & MESSAGING
- Messaging specialists
- Social media strategists
- Communications experts
- Campaign leaders

PLoughSHARES FUND
Stopping the Spread of Nuclear Weapons

THiNK TANKS & EXPERTS
- National and global security experts
- Nonproliferation experts
- Middle East scholars
- Arms control researchers

POLICY & ANALYSIS
- Military leaders
- Veterans
- Former statesmen
- Israeli security elite
- Policy experts

VALIDATORS
- Israeli security elite
- Policy experts

IN A WAY UNPRECEDENTED IN MY NEARLY 60 YEARS IN OR NEAR THE U.S. GOVERNMENT, PLOUGHSHARES PULLED TOGETHER, COORDINATED, SUPPORTED AND SUSTAINED DOZENS OF INDIVIDUALS AND ORGANIZATIONS...TO SUPPORT A DIPLOMATIC SOLUTION TO THE NUCLEAR STANDOFF WITH IRAN.

AMBASSADOR WILLIAM H. LUERS | Director, The Iran Project

“IT HAS BEEN ESPECIALLY GRATIFYING TO BE PART OF A CONSORTIUM OF ORGANIZATIONS THAT HAVE APPROACHED THE IRAN ISSUE FROM A VARIETY OF VANTAGE POINTS AND WITH DIFFERENT KINDS OF EXPERTISE. I LOOK FORWARD TO SAFEGUARDING THIS ACHIEVEMENT AND BUILDING ON OUR SUCCESS TO MAKE THE WORLD A SAFER PLACE.

ELLEN LAIPSON | Distinguished Fellow and President Emeritus, Stimson Center

“The partisan and often ideological debates surrounding the Iran nuclear agreement clouded its real non-proliferation benefits. Ploughshares has done a superb job providing objective information to American policymakers and the public...it led a coalition of non-governmental groups, experts, and analysts in forging a solid agreement that promotes American and global security.”

ALIREZA NADER | Senior International Policy Analyst, RAND Corporation

“Support from Ploughshares and the great collaboration with campaign partners enabled us to effectively use our access, influence, and analysis to help win the final push to protect the Iran agreement.”

ANGELA CANTERBURY | Senior Advisor, Council for a Livable World and the Center for Arms Control and Non-Proliferation

“The PLOUGHSHARES TEAM SHOULD BE PROUD OF THE ENERGETIC AND INCLUSIVE PROCESS THEY LED — AND OF THE OUTCOME.”

ELLEN LAIPSON | Distinguished Fellow and President Emeritus, Stimson Center
The Truman National Security Project brings together a community of post-9/11 generation veteran, political and security leaders whose most formative years—both personally and professionally—have been largely defined by the American wars in Iraq and Afghanistan.

Truman’s efforts gave America’s veterans a voice in the Iran debate. In the last two years alone, its members have written more than 60 op-eds on the Iran deal, appearing in newspapers in 33 states. In the critical month of August 2015, Truman launched a national television ad, “Learn,” featuring three Iraq War veterans calling on Congress to support the Iran deal.

In leading this effort to amplify veterans’ voices, Truman National Security Project Executive Director Michael Breen draws on his personal experience. Michael is a decorated former Army officer, whose service included combat leadership assignments in Iraq and Afghanistan. Michael and his fellow veterans brought a compelling new perspective to the debate: that diplomacy can succeed, and that military force should be a last resort, not the first.

The Friends Committee on National Legislation (FCNL), a long-time Ploughshares Fund grantee for its work on nuclear disarmament, was a core partner in the campaign to prevent an Iranian nuclear bomb.

In the last two years of the campaign, FCNL members generated more than 350 letters to the editor in support of the Iran nuclear agreement, published in newspapers in every state in the country. This widespread effort helped shape local coverage of the Iran debate and build in-district constituent support for the diplomatic deal. This constituent support was in full display between the announcement of the agreement and the September votes, when FCNL’s network organized and attended nearly 100 constituent in-state meetings with members of Congress and their staff.

As Legislative Representative for Middle East Policy, Kate Gould directs FCNL’s efforts in support of diplomatic solutions to the Iran nuclear crisis as well as the conflicts in Syria, Iraq and Israel/Palestine. Kate is an experienced lobbyist with policy knowledge and good media instincts, placing her at the crossroads of the Iran campaign’s activities. Her ability to navigate a contentious political landscape and bring together diverse religious leaders has made her a respected and valued leader in the Iran campaign.

“The coalition built to support the Iran deal brought together a diverse range of voices, all of whom contributed something critical to this fight. We were proud to be a part of it and hope it serves as a model for similar campaigns in the future.”

“The Ploughshares Iran Campaign is the most high-impact coalition effort I’ve ever witnessed in Washington. In every day of my advocacy work for Iran nuclear diplomacy over the past four years, I have benefited from the incisive analysis, priceless intel, timely resources, and the brilliance of my colleagues in this coalition, which only Ploughshares could effectively convene.”
"For millions of MoveOn members around the country, knowing that their activism was part of a highly strategic, well-coordinated inside-outside push made all the difference. On the Iran nuclear deal, our combined impact was greater than the sum of the parts."

MoveOn
BEN WIKLER | WASHINGTON DIRECTOR

MoveOn is the largest independent, progressive, digital organizing group in the US. They have a strong track record of effectiveness, having worked for over 15 years on a variety of campaigns, including efforts to end the Iraq War and enact health-care reform.

As Washington Director, Ben Wikler ensures that the eight million member progressive community’s voices and views are heard in the nation’s capital. His unique ability to connect grassroots activists and Washington decision-makers proved invaluable to the Iran campaign.

During the heated summer battle for the Iran agreement, MoveOn implemented a strategic combination of grassroots organizing, public education, and laser-focused digital ads—with stunning results. With their allies in the 37-group Win Without War coalition, also a core Ploughshares Fund grantee, MoveOn members helped generate 140,000 phone calls to Congress, nearly 290,000 emails to congressional offices and 1.2 million petition signatures generating 140,000 phone calls to Congress, nearly 290,000 emails to congressional offices and 1.2 million petition signatures

"The Iran campaign brought together thought leaders from a range of disciplines and created a potent multiplier effect. It will be viewed as an important model for harnessing the power of collaboration to bring about positive change for years to come."

NEW AMERICA
SUZANNE DIMAGGIO
DIRECTOR OF THE US-IRAN INITIATIVE

New America houses the US-Iran Initiative, a forum for policy dialogue, research, and a series of public events and private roundtables. This effort brings together influential and knowledgeable Americans and Iranians to explore opportunities and develop practical strategies for constructive engagement between the US and Iran. The Initiative provides a forum for experts from both sides to discuss a wide range of issues, from regional security to Iran’s nuclear program.

The US-Iran Initiative was established by Suzanne DiMaggio in 2002. Under her leadership, it has become a widely-recognized and trusted forum for formulating ideas, vetting proposals, and forging important relationships between the US and Iran. Suzanne’s experience perfectly positions her to convene this high-level group.

The Initiative provides a forum for policy dialogue, research, and a series of public events and private roundtables. This effort brings together influential and knowledgeable Americans and Iranians to explore opportunities and develop practical strategies for constructive engagement between the US and Iran. The Initiative provides a forum for experts from both sides to discuss a wide range of issues, from regional security to Iran’s nuclear program.

"Access to information and subject matter experts played a key role in our ability to support the Iran nuclear deal. Without the support of Ploughshares Fund we would not have had the necessary resources to effectively communicate our message to Capitol Hill and to the broader American public."

PUBLIC AFFAIRS ALLIANCE OF IRANIAN AMERICANS
MORAD GHBAN | DIRECTOR OF GOVERNMENT AFFAIRS & POLICY

Before the ink was dry on the nuclear agreement, opponents were looking for new ways to undermine it, from poison-pill amendments to new sanctions bills. To defend the deal, Ploughshares Fund and allies worked to broaden the frame: emphasizing the benefits of the deal not just for nuclear security, but also for advancing human rights and opening new economic opportunities.

As part of this effort to broaden the conversation, the Public Affairs Alliance of Iranian Americans (PAAIA) elevated Iranian-American voices in support of the deal. In addition to providing critical analysis—including public opinion polls of Iranian Americans—PAAIA worked to educate congressional offices and produce creative, compelling videos emphasizing the Iranian American community’s contributions, accomplishments, diversity and support for peace and diplomacy through the Iran nuclear agreement.

As Director of Government Affairs & Policy, Morad Ghorban sets PAAIA’s strategy on policy initiatives. He has been with PAAIA for over 10 years, and his extensive knowledge of Washington politics and connections to the Iranian-American community has brought depth and experience to the Iran campaign.
THE JOINT COMPREHENSIVE PLAN OF ACTION

TERMS OF THE DEAL BETWEEN IRAN AND WORLD POWERS

After four years of challenging diplomatic talks and negotiations, the Joint Comprehensive Plan of Action between Iran and the P5 + 1—the US, UK, France, Russia, China + Germany—was agreed to in Vienna on July 14, 2015.

Iran has one nuclear plant with a reactor core that could make weapons-grade plutonium. It will make that core inoperable by filling it with concrete.

Every step of Iran’s nuclear fuel cycle will be under constant monitoring, with unprecedented access for international inspectors.

The deal blocks Iran’s pathways to nuclear weapons for at least 15 years and puts in place additional transparency measures permanently.

Iran will reduce the number of installed centrifuges by 2/3.

Iran will eliminate 98% of its enriched uranium stockpile.

AMPLIFYING OUR COLLECTIVE VOICE
BUILDING THE NARRATIVE ACROSS THE COUNTRY

Proactive media work by Ploughshares Fund grantees, partners and allies helped amplify support for diplomacy—and push back against calls for war—across the United States. In total, nearly 1,400 pro-diplomacy op-eds, letters to the editor and editorials were published during critical moments of the Iran campaign.

June 1, 2014 — September 17, 2015

Op-eds

Letters to the Editor

Editorials

- 811
- 352
- 227

Selected television interviews by Ploughshares Fund grantees and partners.

Selected radio interviews by Ploughshares Fund grantees and partners.

Analysis of the Iran Nuclear Agreement and Prospects for a Final Deal

Trita Parsi, President of the National Iranian-American Council (NIAC), on NPR’s The Diane Rehm Show

Iran Lobbying Battle Heats Up on the Airwaves

Dylan J. Williams, Vice President of Government Affairs, J Street, on NPR’s It’s All Politics

What Does the Iran Nuclear Deal Mean?

Dr. Jim Walsh, Research Associate with MIT’s Security Studies Program, on NPR’s Here and Now

Selected television interviews by Ploughshares Fund grantees and partners.

- Joel Rubin, President of Washington Strategy Group, a foreign policy advisory firm, on Fox Business
- Dr. Jim Walsh, Research Associate with MIT’s Security Studies Program, on MSNBC’s The Ed Show
- Former Senator George Mitchell on Fox’s Sunday Morning Futures
- Ellie Geranmayeh, Policy Fellow and Iran expert, European Council on Foreign Relations, on CNN
- VoteVets’ General Paul Eaton and Stimson Center’s Laicie Heeley on The Diane Rehm Show

Selected radio interviews by Ploughshares Fund grantees and partners.

- Future ex[President] Barack Obama, Fox News, on The Diane Rehm Show
- Dylan J. Williams, Vice President of Government Affairs, J Street, on NPR’s It’s All Politics
- Amy Walter, Senior Political Analyst, C-SPAN, on NPR’s All Things Considered
- Former Senator George Mitchell on Fox’s Sunday Morning Futures
- Former Senator John Kerry on ABC’s This Week
- Middle East expert Robert Malley on The Diane Rehm Show
- Amy Walter, Senior Political Analyst, C-SPAN, on NPR’s All Things Considered
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“WE ARE ABOUT TO BEGIN A NEW ROUND IN THE NUCLEAR ARMS RACE... UNLESS SOME BRAKE IS PUT ON IT RIGHT NOW.”

WILLIAM J. PERRY
US SECRETARY OF DEFENSE UNDER PRESIDENT BILL CLINTON

NO NEW ARMS RACE

CUTTING COSTS, REDUCING RISK

Even while Ploughshares Fund staff was working overtime on the Iran nuclear agreement, we never stopped pushing on our other top priority—stopping a new nuclear arms race.

“We are about to begin a new round in the nuclear arms race unless some brake is put on it right now,” William J. Perry, US Secretary of Defense under President Bill Clinton, said this summer. He was referring to US and Russian plans to rebuild their nuclear arsenals as if the Cold War never ended.

The United States is planning to spend about $1 trillion over the next 30 years to build new nuclear-armed submarines, missiles and aircraft, and maintain the roughly 7,200 weapons in the current arsenal.

Yet these weapons are irrelevant to the primary threats facing the United States today, such as terrorism and cyber attacks. And by acting as an incentive for other nations to build their own nuclear weapons, the US arsenal actually aggravates global nuclear threats.

At a time of limited budgets, the Defense Department should not be wasting resources on nuclear weapons it does not need. For example, in October Perry published an op-ed in the Washington Post calling on President Obama to cancel a new nuclear cruise missile.

“The United States is planning to spend about $1 trillion over the next 30 years to rebuild their nuclear arsenals as if the Cold War never ended.”

Ploughshares Fund will be working hard against the new cruise missile as well as on other priority goals for the last year of the Obama Administration, such as deeper reductions in US and Russian arsenals. Ploughshares Fund knows that a renewed arms race will undermine US security and the US economy. We will be applying the skills we learned from the Iran campaign to this vital new challenge.

TOM COLLINA
DIRECTOR OF POLICY, PLOUGHSHARES FUND

“President Obama can lead the world to a stabler and safer future by canceling plans for a new US nuclear-capable cruise missile,” Perry wrote with his colleague, Andy Weber. “Moreover, taking such a step—which would not diminish the formidable US nuclear deterrent in the least—could lay the foundation for a global ban on these dangerous weapons.”
THE WORLD’S NUCLEAR STOCKPILE

THE EXACT NUMBER OF NUCLEAR WEAPONS IN GLOBAL ARSENALS IS NOT KNOWN. With little exception, each of the nine countries with nuclear weapons guard these numbers as closely held national secrets. What is known, however, is that a quarter of a century after the Cold War ended, the world’s combined stockpile of nuclear warheads remains at unacceptably high levels.

Source: Bulletin of the Atomic Scientists
“Ploughshares has helped us examine the budgetary and strategic choices and trade-offs that will be necessary as our current arsenal grows ever more elderly. The United States needs to make smart investments... and smart choices need good information.”

Katherine Blakeley used to track defense budget issues for the Congressional Research Service, known as Congress’s “think tank.” Now she works at the Center for American Progress (CAP), a leading progressive policy organization in Washington. And thanks to a grant from Ploughshares Fund, she is teaming up with former Pentagon official Larry Korb to produce a major new report on the past and future costs of the US nuclear arsenal, coupled with an interactive web tool on the nuclear costs and trade-offs.

Katherine and Larry are exploring the details of the US plan to spend $1 trillion to rebuild the nuclear arsenal over the next 30 years. They will look at options for reducing costs and saving money—that at the same time will improve national security. This report will be targeted at those who can make a difference: government officials, members of Congress and their staff, and other policy professionals.

The interactive web tool aims to appeal to a wider audience, and is accessible to both experts and the general public. It will tell a wider audience, and is accessible to both experts and the general public. It will tell a story, providing various options for spending and cost savings for the nuclear arsenal, including a running tally of spending and cost savings for the nuclear weapons budget over the next decade if enacted. The legislation is based on the findings of a 2014 report produced by the Arms Control Association (ACA), also funded by Ploughshares Fund. The report, written by Tom Collina before he became Director of Policy at Ploughshares Fund, proposes specific ways that the Obama Administration and Congress could reduce spending on nuclear weapons over 10 years. Erica, ACA and Ploughshares worked closely with congressional staff as they drafted the legislation.

Other Ploughshares Fund grants, Council for a Livable World (CLW), Project on Government Oversight (POGO), and Friends Committee on National Legislation (FCNL), have also been working to promote the legislation on and off Capitol Hill.

“Ploughshares Fund has served a critical role in making the nuclear weapons budget more transparent. The public now knows that sustaining and upgrading the nuclear weapons arsenal will cost an eye-popping $1 trillion over the next 30 years.”

Erica Fein is on the front lines of our toughest policy battles. As a policy director at Women’s Action for New Directions (WAND) and a former congressional staffer, Erica is a pivotal Ploughshares Fund grantee who is working directly with members of Congress and their staff.

Erica is working with Ploughshares Fund to promote legislation in Congress to reduce US spending on nuclear weapons. Called the Smarter Approach to Nuclear Expenditures (SAVE) Act, the bill was introduced in March 2015 by Senator Edward J. Markey (D-Mass.) and Congressman Earl Blumenauer (D-Ore.) and would cut $100 billion from the bloated nuclear weapons budget over the next decade if enacted.

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Other Ploughshares Fund grants, Council for a Livable World (CLW), Project on Government Oversight (POGO), and Friends Committee on National Legislation (FCNL), have also been working to promote the legislation on and off Capitol Hill.

“There has been a great deal of confusion and conflicting information over the true cost of nuclear forces. With Ploughshares’ generous support I have been able to help shed light on this and, more importantly, to place these costs in the broader context of Department of Defense modernization plans and budget constraints.”

Todd Harrison is a budget expert who lives in a world of numbers and spreadsheets. He works at the Center for Strategic and International Studies (CSIS). His tremen- dous credibility on Capitol Hill and in the media—where he’s often quoted—means that Todd brings exceptional added value to efforts to curb spending on the US nuclear arsenals.

Ploughshares Fund is helping Todd take a hard look at the looming budgetary challenges the Defense Department will face in the 2020s as it seeks to rebuild the nuclear arsenal and the numbers will speak for themselves. There is little chance that the Pentagon can spend $1 trillion on the nuclear arsenal and still buy all the other submarines, planes, and ships that it also wants. It is Todd’s task to highlight the coming budget train wreck and offer options for policymakers to reduce spending.

The Pentagon is planning many new weapons programs that will be at or near their peak years of funding requirements over the next several years. The Defense Depart- ment currently plans to have modernization programs underway for all three “legs”—strategic bombers, intercontinental ballistic missiles and submarines—of the nuclear arsenal during the 2020s. Todd will help Ploughshares make the point that the United States cannot buy all of the military hardware that it wants, so it must choose. And 25 years after the Cold War, nuclear weapons are no longer a higher priority.
INNOVATING THE WAY TO NUCLEAR SECURITY

In its first year, the N Square team entered uncharted territory in their quest to find 21st Century solutions to global nuclear security problems.

Based on the concept that new forms of cross-sector collaboration will help innovate the way to a world free from the risks associated with nuclear weapons, N Square explored and incubated as many promising new ideas as possible. It has emphasized breadth over depth to learn as quickly as possible where investments promise the greatest benefits.

Is virtual reality the best way to engage and educate players—especially millennials and younger generations—about the dynamics of nuclear weapons risk?

"By bringing the serious issues we face to the attention of a broader audience, one accustomed to using ingenuity to change the status quo, we hope to inspire new ideas that engage and educate players—especially millennials and younger generations—about the dynamics of nuclear weapons risk.

In 2015, N Square organized virtual roundtables to spark conversation about nuclear security between some of the most innovative people in the country—and around the world. In collaboration with the creative team at Tom Corwin Productions, and in conjunction with PopTech’s global community of innovators, N Square has developed an interactive pop-up exhibit and lab to raise public awareness of the issue across the country. And it has teamed up with Games for Change to ask creative thinkers around the world to develop game concepts that engage and educate players—especially millennials and younger generations—about the dynamics of nuclear weapons risk.

"By bringing the serious issues we face to the attention of a broader audience, one accustomed to using ingenuity to change the status quo, we hope to inspire new ideas that engage and educate players—especially millennials and younger generations—about the dynamics of nuclear weapons risk.

N Square will continue experimenting with new ideas in 2016 while testing the impact of investments made in year one. The pop-up exhibit, for example, launched a national tour in the fall of 2015 after an auspicious debut in San Francisco.

"The first year was an exhilarating ride of experimentation and exploration. We’ve learned more than I could have imagined—from the promise of data science and satellites imaging to the ways that virtual reality and the arts can help move people to respond, react or care about nuclear threats,” said Gregory. “Since the incubation period is over, we’ll have a map of what worked. At that point, we’ll be ready to seed and grow these ideas into solid strategies, and ultimately, to equip a new generation with knowledge of the ways to engage with this issue—whether they are most inspired to work on disarmament, nonproliferation or safety and security of existing weapons.”

N Square is the product of a joint funding initiative of the John D. and Catherine T. MacArthur Foundation, the Carnegie Corporation of New York, Ploughshares Fund, the William and Flora Hewlett Foundation and the Ford Global Theatre Fund.

NEW LEADERS, NEW PERSPECTIVES

FARSHAD FARAHAT | Actor and Director

Born and raised in Tehran, Farshad Farahat is an actor and director who received acclaim for his role in the 2012 film Argo, which won three Academy Awards including Best Picture. A dedicated proponent of nonviolence and deeply committed to a world free of nuclear weapons, Farahat joined the board of directors in early 2015. He is also active with Ploughshares Fund grantees, National Iranian American Council and Global Zero. Farahat spoke with us about what moved him to become involved in efforts to eliminate nuclear weapons threats.

How did you become interested and involved in promoting nuclear security?

As a child, I lived through the horrors of chemical weapons warfare during the Iran-Iraq War. Today, that memory drives me to promote WMD security.

What inspired you to join the Ploughshares Fund Board of Directors?

Joe Cirincione made a rousing speech during a fundraiser for the National Iranian American Council at my family home in California a few years back. His passion for nuclear security and practical outlook on the possibilities of achieving nuclear disarmament awakened me to the possibility of using my CIA experiences in an entirely new—and ever—manner. Working with Global Zero is, in fact, a continuation of my previous work, with their unrelenting drive to reduce nuclear arsenals and ultimately, eliminate nuclear weapons worldwide.

Why join Ploughshares Fund as well?

While Global Zero and Ploughshares Fund share the same strategic goal, they go about it in completely different but complementary ways. I hope that my participation in both of these groups makes good use of my CIA experiences and commitment to see an end to nuclear proliferation and elimination of existing stockpiles. It was accomplished with chemical and biological weaponry, it can and must be done with nuclear as well.

What added value do you think Ploughshares Fund brought to efforts to secure the Iran nuclear agreement?

Civil society played an incredibly important role in making sure that this public and policymakers understood strategic and security benefits of a diplomatic solution to preventing a nuclear-armed Iran. Ploughshares Fund has been at the center of this effort. They brought together a set of experts and organizations so their collective voice could be stronger than individual voices could ever be. That voice has clearly been heard.
OUR LEADERSHIP

Drawing from diverse experience in technology, journalism, corporate business and academia, Ploughshares Fund board members provide vision, strategic oversight and a wide range of wisdom and experience to the Ploughshares Fund staff.

“Ploughshares has the ability to leverage its position to coordinate with many other like-minded groups and citizens to effect real change—to impact public opinion, to impact political leaders, to really change the direction of the country at an inflection point.”

DANIEL U. SMITH | BOARD MEMBER, PLOUGHSHARES FUND

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ANNUAL REPORT 2015

Like most of the scientists at Los Alamos, Olum believed that the United States and the Soviet Union would recognize the futility in trying to outbuild the other in nuclear strength, and that it lead to the beginning of a mutually agreed upon reduction of nuclear armaments and, for all nations, to the ultimate goal of the total elimination of such weapons.

APRIL 15, 1983 | EXCERPT OF A PETITION PENNED BY PAUL OLUM THAT WAS PUBLISHED IN THE ALL NATIONS, TO THE ULTIMATE GOAL OF THE REDUCTION OF NUCLEAR ARMAMENTS AND, FOR THE BEGINNING OF A MUTUALLY AGREED UPON NUCLEAR STRENGTH....AND THAT IT LEAD TO THE CLEAR ABOLITION...OUR HOPE IS THAT BOTH THE UNITED STATES...IT IS NOT GENERALLY KNOWN HOW MANY OF THEM THERE WERE. MY FOOTSTEPS OF LEADERS LIKE PAUL OLUM. OUR MISSION...THE BACK BOMB Foundation Lion and Leo Berryman Foundation

With the Paul Olum grant, Doyle, an expert on technical aspects of arms control and nonproliferation, is working to demonstrate that it is possible for the United States (and Russia) to reduce its nuclear arsenal to 1,000—or fewer—weapons. Doing so could help pave the way for reductions by other nuclear states like China, whose stockpile is in the hundreds rather than the thousands. Both the United States and Russia currently have more than 7,000 nuclear weapons in their respective arsenals.

“I have the highest respect and admiration for Los Alamos scientists who had the courage and humanity to express their concerns about the moral implications of nuclear weapons,” said Doyle. “It is not generally known how many of them there were. My own experiences at Los Alamos together with my peers have put me squarely on the shoulders and in the footsteps of leaders like Paul Olum. Our nation and the world desperately need more individuals like him.”

OUR HOPE IS THAT BOTH THE UNITED STATES AND THE SOVIET UNION WILL RECOGNIZE THE FUTILITY IN TRYING TO OUTBUILD THE OTHER IN NUCLEAR STRENGTH, AND THAT IT LEAD TO THE BEGINNING OF A MUTUALLY AGREED UPON REDUCTION OF NUCLEAR ARMAMENTS, AND FOR ALL NATIONS, TO THE ULTIMATE GOAL OF THE TOTAL ELIMINATION OF SUCH WEAPONS.
MARIO PAPPVOL and Harriet N. Pappvol  
John and Mary Pappvol  
Lydia Pappvol  
Peter Pappvol  
Jennifer Pappvol  
Carrington and Timothy Pappvol  
Candie and John Field  
First Republic Bank  
Barbara Forster and Larry Hendricksen  
SIF and Zee Kaplun  
Naomi C. Franklin  
Jack and Deborah Fischer  
Eleanor Friedman  
and Jonathan Dohen  
Zeke and Rose Goldblatt  
Shawn and John Field  
GF Foundation  
Dr. Linda Goffen Charitable Fund of the  
Piney Point Community  
Foundation  
Stephen Gempertz  
Laurene Gonaske  
Elizabeth R. and Mary L. Gray  
Eileen Groman  
Sharon Gross  
Catherine Newman Holmes  
Carolyn and Timothy Ferris  
Don Lebell  
Elizabeth and Scott Lassar  
Marty Krasney  
Elaine Lynch Jones  
ISU Insurance Services  
Daniel Walker Howe  
Helen R. Homans Fund of The  
Roger F. Heegaard Family Fund of  
Richard and Mary L. Gray  
Laurel Gonsalves  
Eleanor Friedman and Naomi C. Franklin  
Barbara Forster and Larry  
Peter Felsenthal and Lynn Feintech  
Mansour and Iran Farahat  
Ploughshares Fund’s Nuclear-Free  
NUCLEAR-FREE LEGACY SOCiETY  
building a world free of nuclear weap- 
ons.
To educate Congress on issues related to the broader context of the Iran campaign.

To educate members of Congress on issues related to the broader context of the Iran campaign.

For support of efforts to influence US nuclear weapons and to further strengthen religious programs.

To support advocacy and media work to shape the debate among policymakers and the American pro-Israel and Jewish community on its nuclear program and to mobilize Jewish support for a deal.

To support increased coverage of Iran-related issues, including rapid response reporting to debunk misinformation and investigative pieces exploring the latest information and investigative pieces exploring the latest information.

To foster collaboration between policymakers and advocates.

For support of analysis and policy recommendations related to the PS + N nuclear negotiations.

To support the Weapons Watch project that scrutinizes nuclear weapons programs, provides analysis to journalists, activists, and stakeholders, and comment on international security issues.

To support a briefing that puts the current situation against the backdrop of nuclear overruns, mismanagement or lack utility for national security.

To support engagement with journalists about the ongoing negotiations between the PS + 1 and Iran.

To support a project that will analyze outcomes for supporting a US nuclear weapons spending reduction of $10,000 billion and a possible comprehensive agreement to prevent Iran from acquiring a nuclear weapon.

To support a project that will analyze outcomes for supporting a US nuclear weapons spending reduction of $5,000 billion and a possible comprehensive agreement to prevent Iran from acquiring a nuclear weapon.

To support advocacy and media work to shape the debate among policymakers and the American pro-Israel and Jewish community on its nuclear program and to mobilize Jewish support for a deal.

To support a project that will analyze outcomes for supporting a US nuclear weapons spending reduction of $1,000 billion and a possible comprehensive agreement to prevent Iran from acquiring a nuclear weapon.

To support national security reporting that emphasizes nuclear weapons programs, provides analysis to media researchers, policymakers, and the American public.

To support comprehensive coverage of the UN nuclear negotiations and the American pro-Israel and Jewish community on its nuclear program and to mobilize Jewish support for a deal.

To support increased coverage of Iran-related issues, including rapid response reporting to debunk misinformation and investigative pieces exploring the latest information.

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ANNUAL REPORT 2015
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SEARCH FOR COMMON GROUND WASHINGTON, DC
To support congressional outreach and education about the ability to monitor and verify the Iran nuclear deal $15,000
SHIKHA BHATNAGAR WASHINGTON, DC To complete a review and evaluation of Ploughshares Fund's conflict mitigation programs between FY2014 and FY2015 $25,000
SOLIDARITY WASHINGTON, DC To support efforts to conduct outreach to policymakers and the media in support of a negotiated resolution with Iran on its nuclear program $450
T
TAXPAYERS FOR COMMON SENSE WASHINGTON, DC To support an analysis, policy and media outreach to highlight wasteful and unneeded nuclear weapons spending plans programs $50,000
THE FOUNDATION FOR A CIVIL SOCIETY NEW YORK, NY To educate policymakers and the media about the impact of a potential comprehensive agreement that prevents Iran from acquiring a nuclear weapon $125,000
THE FOUNDATION FOR A CIVIL SOCIETY WASHINGTON, DC To support efforts to inject veterans' perspectives into the debate about nuclear security $40,000
THE FOUNDATION FOR A CIVIL SOCIETY WASHINGTON, DC To support targeted media outreach with select officials with high-level expertise about the pending nuclear deal with Iran $9,000
TRI-LACIES CARES LIVERMORE, CA To support efforts to analyze and influence US nuclear weapons policy, and in particular, to highlight the points of planned nuclear weapons spending plans programs $50,000
TRUAN NATIONAL SECURITY PROJECT WASHINGTON, DC To educate, engage and influence US nuclear weapons policy, and in particular, to highlight the points of planned nuclear weapons spending plans programs $50,000
U
UNION OF CONCERNED SCIENTISTS WASHINGTON, DC For support of the Global Security Program and the Washington, DC-based nuclear policy efforts aimed to release the use of nuclear weapons scenarios $250,000

UNITED STATES CONFERENCE OF CATHOLIC BISHOPS WASHINGTON, DC To build a sustainable channel of communication between the United States and Iran through religious leaders and to help create political space for leaders of both nations to further engage on the nuclear issue $50,000
V
VOTIVE LEADERS ACTION FUND WASHINGTON, DC To support a video project to offer a new, nonpartisan perspective into the debate about a comprehensive deal that prevents Iran from acquiring a nuclear weapon $12,500
W
WIN WITHOUT WAR WASHINGTON, DC For mobilization of a broad public support of the negotiated settlement with Iran on its nuclear program $50,000
JOEL M. WITT WASHINGTON, DC To support policy analysis, publications about developments in North Korea, and occasional commentary on US policy that shapes and informs the US approach to North Korea, and for Trade Tree engagement with North Korean officials $97,000
WOMEN’S ACTION FOR NEW DIRECTIONS EDUCATION OFFICE ARLINGTON, MA To mobilize WiLL members and the WAND community leaders to help shape the public debate about US spending on nuclear weapons and the broader nuclear security agenda $65,000
WOMEN’S ACTION FOR NEW DIRECTIONS ARLINGTON, MA For support of WAND’s nuclear weapons policy advocacy and the staff one in Washington, DC that leads advocacy efforts $75,000
WOMEN’S ACTION FOR NEW DIRECTIONS EDUCATION FUND ARLINGTON, MA To educate and engage WiLL members and the WAND community leaders to help shape the public debate about US spending on nuclear weapons and the broader nuclear security agenda $65,000
S
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N SQUARE: SELECT ACTIVITIES
ARIZONA STATE UNIVERSITY’S CENTER FOR SCIENCE AND GLOBAL IMAGINATION To develop a role-play prototype for a nuclear security game targeting high school and college students $10,000
BULLETIN OF THE ATOMIC SCIENTISTS To develop an exhibit with Chicago’s Museum of Science and Industry about the history of nuclear weapons and the preservation of the planet $50,000
CREATIVE SAIKATE To build a new generation of change agents by convening promy young leaders in the birthplace of the atomic bomb in New Mexico, and to explore their visions in the future of nuclear security $50,000
GAMES FOR CHANGE To design and facilitate a Serious Game Challenge to build a digital game to educate, attract, and shape how Millennials engage with the issue of nuclear weapons $50,000
INNOVATIVE To conduct three innovation challenges that will attract and engage creative thinking on different nuclear security topics $52,715
OPEN THE FUTURE To support “Futurex,” James Caccia to develop a set of scenarios to help influential audiences address nuclear security themes using new approaches $490,000
PHYSICIANS FOR SOCIAL RESPONSIBILITY To organize a short film contest created by and for young people on nuclear disarmament and the humanitarian impact of nuclear weapons $492,000
REINVENTORS NETWORK To coordinate a series of virtual roundtables to create “high impact collaborations” between a diverse mix of the innovated and informal minds in country and around the world $125,000
SIMON FRASER UNIVERSITY To the Simon Fraser University’s Leith/Germ Initiative in Vancouver, BC To develop archi.nuclear weapons de-arming simula $25,000
STINSON CENTER AT MIDDLEBURY INSTITUTE OF INTERNATIONAL STUDIES AT HAMPTON To form an “innovation team” to cooperate on the development of cutting-edge new ideas and projects that will assist the N Square Initiative in its goal of broad public engagement $493,000
TED/TEDx To facilitate and curate workshops at the TEDxSanDiego Conference using the New Square Innovation Toolkit $175,000
WOMEN MAKE MOVIES To design and facilitate a participatory documentary film project “The Bomb” with director Donna Deitch, and author Eric Schlosser, an immersive music and video installation entitled “The Bomb” to educate, attract, and shape how Millennials engage with the issue of nuclear weapons $50,000

WHAT LIES AHEAD
As showcased in this report, the Iran nuclear agreement is a historic victory for US national security. But, I believe, it is also a great victory for individual philanthropy. Our collective efforts proved what committed citizens can accomplish when plugged into the right network. Our supporters, grantees and partners can be proud of the fact that, despite a fervent and bitter financed opposition, together we made an impact on the critical margins of the Iran debate—one that determined the difference between winning and losing. But the time for celebration has passed. There is more work to be done, and Ploughshares Fund has a plan to answer what everyone is now asking us: “What are you going to do next?”
Here’s what you can expect in the coming year:
As we decrease our elevated focus on Iran, we will ramp-up our nuclear policy work fuelled by a fierce urgency—stopping a new nuclear arms race.
We have significant policy opportunities around the nuclear test ban, slowing or even canceling nuclear weapon modernization programs, adapting the Iran agreement constraints as global standards, and shaping the next US Nuclear Policy Review.
We are also going about this challenge from a decidedly different angle, looking at projects that seek to shape the public’s view of nuclear weapons, that better leverage our conflict resolution portfolio, and that examine cyber-security risks to the nuclear stockpile.
Finally, we are counting on the N Square initiative—a venture partnership among the MacArthur Foundation, the Carnegie Corporation, the Skoll Global Threats Fund, the Hewlett Foundation, and Ploughshares Fund—and to augment our ongoing efforts to bring in new players, new ideas and a new way to talk about nuclear weapons. This is a quick rundown of just some of the challenges and opportunities that lie ahead. And you have our word that all our efforts reflect one fundamental value: Ploughshares Fund believes that nothing—in the words of my colleague Joe Citrinovic—is impossible; some things are just hard. With enough resource, a compelling vision, and flexible organization, we can do more than we ever imagined. The Iran nuclear agreement proves this.
We look forward to continuing to work with you in the months and years ahead to reduce nuclear weapons threats that persist—no matter how impossible the challenge may seem today.

PHILIP YUN EXECUTIVE DIRECTOR & COO, PLOUGHSHARES FUND
In 2015, Ploughshares Fund’s investment income was $337,150 compared to an investment return in 2014 of $4,958,022. Ploughshares Fund’s investment portfolio is actively managed by the Fund’s investment committee with counsel of an investment manager.

At June 30, 2015, Ploughshares Fund’s net assets were $38,190,644 compared to net assets at June 30, 2014 of $40,157,143. Of the 2015 total net assets, $34,040,352 is held in our capital reserves, which were established to ensure that we will be able to continue our mission eliminating the threat of nuclear weapons despite any potential external shocks that may arise.
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Sally Lilienthal, 1919 – 2006

**Chair Emeriti**  
Lewis H. Butler  
Roger L. Hale

**President**  
Joseph Cirincione

**Executive Director & Chief Operating Officer**  
Philip W. Yun

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